



January - June 2006 Conference Call

July 28, 2006

Dr Peter Diesch, CFO

Linde Group



Contents

04 | Linde Group

09 | Gas & Engineering

11 | Linde Gas

18 | Linde Engineering

21 | Material Handling



Disclaimer

This investor presentation has been prepared independently by Linde AG ("Linde"). The presentation contains statements which address such key issues as Linde's growth strategy, future financial results, market positions, and product development. Such statements should be carefully considered, and it should be understood that many factors could cause forecast and actual results to differ from these statements. These factors include, but are not limited to price fluctuations, currency fluctuations, developments in raw material and personnel costs, physical and environmental risks, legal and legislative issues, fiscal, and other regulatory measures. Stated competitive positions are based on management estimates supported by information provided by specialised external agencies.



Linde AG adopted the mandatory IFRIC 4 "Determining whether an arrangement contains a lease" for the first time in January 1st, 2006.

Due to the respectively required change in accounting policy, the comparative figures have been restated ("restated").

Linde Group



Impact of changes in accounting policy

| Group income statement | January to June | Year |
|--|--------------------|------|
| in € million | 2006 | 2005 |
| | | |
| Net income after minority interests - as reported | 193 | 501 |
| Previously unrecognized actuarial gains/losses in relation to the | | |
| measurement of pension obligations (IAS 19) | 3 | - |
| Adjustments to net income due to the change in accounting policy for | | |
| certain plants reclassified as finance leases (IFRIC 4) | | |
| Changes to Sales | 44 | 54 |
| Changes to Cost of Sales | -46 | -58 |
| Changes to interest income from leasing contracts | 12 | 24 |
| Deferred tax expense | -2 | -7 |
| Net income after minority interests - restated | 204 | 514 |



Key Facts

- Linde fully on growth track: sales increase 10.7% to EUR 4,991 mn

- Ongoing momentum in operating margins: EBIT up 29.0% to EUR 481 mn
- Free Cash Flow improved by 104,4% to € 233 million
- EPS increase of 31.6% to €2.25 (2005: €1.71),
- Outlook for FY 2006 unchanged: increase in sales and EBIT



Income Statement

- Sales gain 10.7% to €4,991 million
- EBIT increases by 29.0% to €481 million
- Financial results includes first charge for take-over financing

| In € million | Q2 06 | Δ | H1 06 | Δ |
|------------------|-------|----------|-------|----------|
| Sales | 2,576 | 7.8% | 4,991 | 10.7% |
| EBITDA | 446 | 12.3% | 863 | 15.5% |
| EBIT | 256 | 23.1% | 481 | 29.0% |
| Financial result | -41 | -51.8% | -58 | -11.5% |
| EBT | 215 | 18.8% | 423 | 31.8% |
| Net income | 136 | 18.3% | 270 | 32.4% |



Key Financials

| In € million | H1 05 | H1 06 |
|--------------------------------|-------|-------|
| Operating cash flow | 483 | 517 |
| Free Cash Flow | 114 | 233 |
| Capex (excl. financial assets) | 391 | 357 |
| Net interest | -55 | -59 |
| EBITDA / Net interest | 13.6 | 14.6 |
| Net debt* | 2,051 | 1,523 |
| Gearing ** | 49% | 33% |

* Financial debt – cash & cash equivalents and securities (excl. restricted cash)

** Net debt / equity

Linde Group



Gas & Engineering



Gas & Engineering

- Sales advance by 9.1% to €3,061 million
- EBIT of €428 million is 20.9% above last year

| In € million | Q2 06 | Δ | H1 06 | Δ |
|--------------|-------|-------|-------|-------|
| Sales | 1,567 | 6.4% | 3,061 | 9.1% |
| EBITDA | 320 | 12.3% | 635 | 14.8% |
| Margin | 20.4% | - | 20.7% | - |
| EBIT | 217 | 17.3% | 428 | 20.9% |
| Margin | 13.8% | - | 14.0% | - |
| EBT | 199 | 19.2% | 399 | 24.3% |



Linde Gas

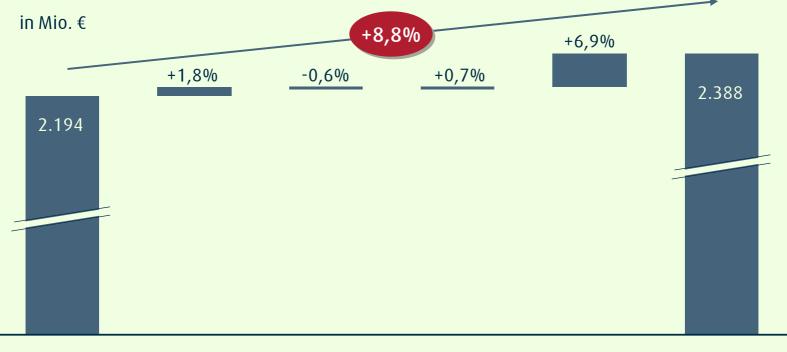
- Sales increase 8.8% to €2,388 million
- EBIT improves by 16.0% to €385 million
- EBIT margin gains 1,0% on last year

| In € million | Q2 06 | Δ | H1 06 | Δ |
|--------------|-------|----------|-------|-------|
| Sales | 1,190 | 2.4% | 2,388 | 8.8% |
| EBITDA | 294 | 9.3% | 588 | 11.8% |
| Margin | 24.7% | - | 24.6% | - |
| EBIT | 193 | 12.2% | 385 | 16.0% |
| Margin | 16.2% | - | 16.1% | - |
| EBT | 176 | 15.8% | 355 | 19.9% |



Linde Gas - Sales bridge H1 2006: underlying growth of 6.9%

- Underlying growth of 9.1% excluding the effect of embedded lease contracts



H1/05 Currency Consolidation Natural Gas Volume/Price H1/06

Linde Group



Linde Gas – Regional Sales

- Solid underlying growth in all regions
- Asia / Pacific shows strongest growth momentum

| In € million | H1 05 | H1 06 | Δ | Δ |
|----------------------|-------|-------|----------|----------------|
| | | | | excl. currency |
| Germany | 451 | 490 | 8.6% | 8.6% |
| Europe excl. Germany | 1,085 | 1,137 | 4.8% | 4.5% |
| North America | 419 | 468 | 11.7% | 7.1% |
| South America | 158 | 184 | 16.5% | 5.1% |
| Asia / Pacific | 81 | 107 | 32.1% | 27.4% |

Linde Group



Linde Gas – Product Segment Sales

- Cylinder and bulk segments keep solid growth path
- Double digit advance in on-site sales
- Healthcare gases grow above average with less capital intensity

| In € million | H1 05 | H1 06 | Δ | Δ excl. currency |
|--------------|-------|-------|-------|-------------------------|
| Bulk | 593 | 654 | 10.3% | 8.2% |
| Cylinder | 809 | 869 | 7.4% | 5.6% |
| On-site | 517 | 577 | 11,6% | 9.9% |
| Healthcare | 347 | 381 | 9.8% | 7.5% |



Linde Gas - Healthcare Sales increased by 9.8% (+7.5% excl. currency)

| In € million | H1 06 | H1 Δ | H1 Δ excl. currency |
|---------------|-------|-------|----------------------------|
| Institutional | 219 | 8.4% | 5.8% |
| Homecare | 96 | 9.1% | 7.9% |
| INO | 65 | 18.2% | 14.0% |
| Healthcare | 380 | 9.8% | 7.5% |



Linde Gas – on profitable growth path

- Underlying sales growth of 9.1% for H1 2006:

- Strong picture in Asia/Pacific region
- Eastern Europe and South America are the other drivers
- Mature markets contribute as well to the growth momentum
- Structural growth potential in On-site and Healthcare
- Cylinder and bulk also showing solid increases
- In parallel, profitability strenghtens step by step:
 - Significant improvement of 1.0% in the EBIT margin over last year
 - Despite headwinds from energy pass-through effect
- The combination with BOC will make Linde Gas even more competitive and efficient

Linde Group



Linde Gas

Outlook for FY 2006 unchanged:

Increase in sales and EBIT



Linde Engineering

— Sales accelerated in Q2: H1 sales of €721 reached last year's high level

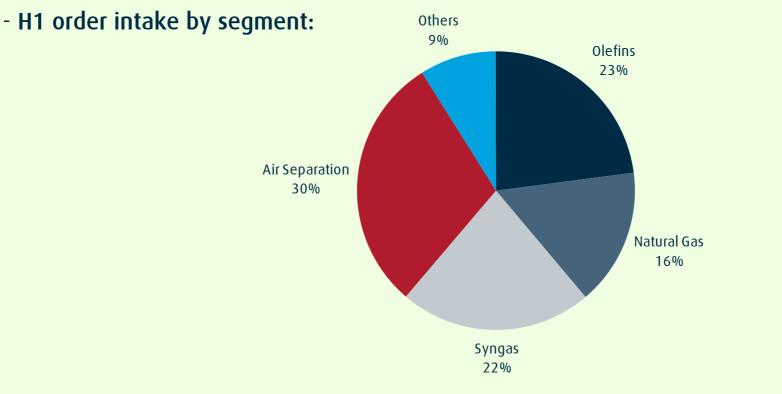
- EBIT increases by 27.3% to €42m
- High EBIT margin reflects strong industry fundamentals

| In € million | Q2 06 | Δ | H1 06 | Δ |
|--------------|-------|-------|-------|----------|
| Sales | 405 | 10.1% | 721 | -0.6% |
| EBITDA | 28 | 33.3% | 50 | 22.0% |
| Margin | 6.9% | - | 6.9% | - |
| EBIT | 24 | 41.2% | 42 | 27.3% |
| Margin | 5.9% | - | 5.8% | - |
| EBT | 26 | 36.8% | 46 | 27.8% |



Linde Engineering – booming end markets keep orders flowing in

- 27.8% increase in new orders to €1,153m



Order backlog standing at EUR 3,621 bn (+9.7% since year-end 2005)



Linde Engineering – strong demand in all segments

— Air Separation: reflects strong demand for industrial gases across sectors and regions

- Syngas: energy legislations and sourer crude drive need for refinery hydrogen
- Natural Gas: tanker shipping alternative via LNG is in fact just taking off
- Olefins: upgrades of production capacities in Middle East, Russia and Asia in the pipeline

Outlook for FY 2006 unchanged:

Sales and EBIT above last year

Linde Group



Material Handling

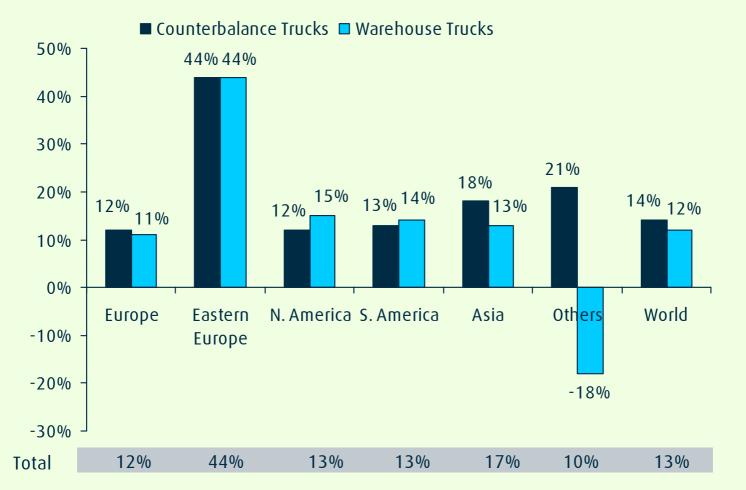


Material Handling

- Sales advance 15.9% to €1,933 million
- €116 million of EBIT is 48.7% above last year
- EBIT margin strengthens by 1.3% to 6.0%

| In € million | Q2 06 | Δ | H1 06 | Δ |
|--------------|-------|-------|-------|-------|
| Sales | 1011 | 12.7% | 1,933 | 15.9% |
| EBITDA | 150 | 11.9% | 278 | 15.8% |
| Margin | 14.8% | - | 14.4% | - |
| EBIT | 69 | 32.7% | 116 | 48.7% |
| Margin | 6.8% | - | 6.0% | - |
| EBT | 63 | 50.0% | 102 | 70.0% |

Material Handling – H1 2006 market growth (order intake) vs H1 2005





Material Handling: Leveraging good markets into strong profit growth

- Demand remains strong on broad basis
 - Global flow of goods drives build-up of logistic infrastructure, including forklifts
 - Strongest need in low-cost production regions like Asia and Eastern Europe
 - "Mature" economies also showing very strong momentum in H1
 - Market growth is set to be solid in 2006, with strongest contribution from Asia (China) and Eastern Europe
- Margin increase reflects successful optimisation measures
 - Successful efficiency pograms have laid ground for performance culture
 - Continuous focus translates into a steady trend of margin improvement
 - MH has its stated ROCE target of 16% in 2007 well in sight

Linde Group



Material Handling

Outlook for FY 2006 unchanged:

Increase in sales and significant improvement of operating profit (EBIT)

Linde Group



Investor Relations Contacts

Thomas Eisenlohr, Head of Investor Relations Tel: +49 611 770 610 E-mail: <u>thomas.eisenlohr@linde.de</u>

Robert Schneider Tel: +49 611 770 270 E-mail: robert.schneider@linde.de